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## ANNOUNCEMENT OF INTERIM RESULTS FOR THE SIX MONTHS ENDED 30 JUNE 2025

## **GROUP FINANCIAL HIGHLIGHTS**

|   | For the six months ended 30 June                                   |  |   |
|---|--|--|---|
|   | 2025<br>RMB'000  | 2024<br>RMB'000  | Percentage of Change                      |
| Revenue Gross profit Profit Of which: Profit attributable to  | 2,962,658<br>679,071<br>72,257                                     | 2,583,798<br>615,063<br>25,889                                     | 14.7%<br>10.4%<br>179.1%                  |
| owners of the Company   | 73,903   | 28,290   | 161.2%                                    |
| Basic earnings per share (RMB)  | 0.03   | 0.01   | 160.0%                                    |
|   | As at<br>30 June<br>2025<br><i>RMB'000</i>                         | As at<br>31 December<br>2024<br><i>RMB</i> '000                    | Percentage<br>of Change                   |
| Total assets Of which: Current assets Total liabilities Of which: Current liabilities Total equity Of which: Equity attributable to | 36,351,373<br>25,294,884<br>20,268,366<br>17,404,656<br>16,083,007 | 37,215,106<br>25,884,057<br>21,239,599<br>18,925,006<br>15,975,507 | -2.3%<br>-2.3%<br>-4.6%<br>-8.0%<br>+0.7% |
| owners of the Company   | 15,846,134   | 15,736,988   | +0.7%                                     |

## **INTERIM RESULTS**

The board (the "Board") of directors (the "Directors") of China Tianrui Group Cement Company Limited (the "Company") announces the unaudited condensed consolidated results of the Company and its subsidiaries (collectively, the "Group", "our Group", "our" or "we") for the six-month period ended 30 June 2025 (the "Reporting Period"), together with the comparative figures for the six-month period ended 30 June 2024, as follows:

# CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the six months ended 30 June 2025

|   |       | For the six months ended 30 June      |  |
|---|-------|---------------------------------------|--|
|   | Notes | 2025<br><i>RMB'000</i><br>(unaudited) | 2024<br><i>RMB'000</i><br>(unaudited)      |
| Revenue<br>Cost of sales  | 3, 4  | 2,962,658<br>(2,283,587)              | 2,583,798<br>(1,968,735)                   |
| Gross profit Other income   | 5     | 679,071<br>238,193                    | 615,063<br>297,805                         |
| Impairment loss under expected credit loss<br>model, net of reversal<br>(Loss) gain on changes in fair value of financial                   |       | 4,640                                 | 9,083                                      |
| assets at fair value through profit or loss Other gains and (losses) Share of (loss) profit of associates Selling and distribution expenses | 6     | (678)<br>199<br>(25,735)<br>(58,540)  | 20,404<br>(3,414)<br>(35,729)<br>(115,900) |
| Administrative expenses Other expenses Finance costs  | 7 _   | (344,471)<br>(24,876)<br>(377,785)    | (361,321)<br>(10,749)<br>(384,361)         |
| Profit before tax   | =     | 90,018                                | 30,881                                     |
| Income tax expense  | 8 _   | (17,761)                              | (4,992)                                    |
| Profit and total comprehensive income for the period  | 9 _   | 72,257                                | 25,889                                     |
| Profit and total comprehensive income for the period attributable to:  Owners of the Company - profit attributable                          |       | 73,903                                | 28,290                                     |
| Non-controlling interests - (loss attributable)   |       | (1,646)                               | (2,401)                                    |
|   | =     | 72,257                                | 25,889                                     |
| Earnings per share Basic and diluted (RMB)  | 10 _  | 0.03                                  | 0.01                                       |

## CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at 30 June 2025

|   | Notes | As at<br>30 June<br>2025<br><i>RMB'000</i><br>(unaudited)                            | As at<br>31 December<br>2024<br><i>RMB'000</i><br>(audited)                          |
|---|-------|--|--|
| NON-CURRENT ASSETS Property, plant and equipment Long-term prepayments and receivables Right-of-use assets Mining rights Goodwill Interests in associates Deferred tax assets Pledged bank balances | _     | 7,693,454<br>27,106<br>818,809<br>1,542,370<br>10,502<br>770,536<br>186,576<br>7,136 | 7,893,482<br>27,106<br>830,017<br>1,578,268<br>10,502<br>796,271<br>186,423<br>8,980 |
| Sub-total of non-current assets   | _     | 11,056,489   | 11,331,049   |
| CURRENT ASSETS Inventories Loan receivable Trade and other receivables Amounts due from associates Financial assets at fair value through profit or loss Pledged bank balances                      | 12    | 1,280,857<br>—<br>20,523,145<br>241,397<br>5,939<br>2,775,882                        | 675,668<br>1,000,000<br>20,764,398<br>217,259<br>6,879<br>2,304,761                  |
| Cash, deposits and bank balances  |       | 467,664  | 915,092  |
| Sub-total of current assets   | _     | 25,294,884   | 25,884,057   |

|   | Notes | As at<br>30 June<br>2025<br><i>RMB'000</i><br>(unaudited)                                  | As at<br>31 December<br>2024<br><i>RMB'000</i><br>(audited)                                     |
|---|-------|--|---|
| CURRENT LIABILITIES Trade and other payables Contract liabilities Lease liabilities due within one year Other financial liabilities Amounts due to associates Short-term loans from an associate Borrowings due within one year Current tax liabilities Financial guarantee contracts | 13    | 5,502,099<br>573,738<br>716<br>955,368<br>240<br>800,000<br>8,828,858<br>707,714<br>35,923 | 5,570,861<br>608,995<br>896<br>956,368<br>8,931<br>1,120,000<br>10,039,320<br>592,197<br>27,438 |
| Sub-total of current liabilities  | -     | 17,404,656   | 18,925,006  |
| NET CURRENT ASSETS  | -     | 7,890,228  | 6,959,051   |
| TOTAL ASSETS LESS CURRENT<br>LIABILITIES  |       | 18,946,717   | 18,290,100  |
| CAPITAL AND RESERVES Share capital Share premium and reserves   | -     | 37,582<br>15,808,552   | 24,183<br>15,712,805  |
| Equity attributable to owners of the Company Non-controlling interests  | -     | 15,846,134<br>236,873  | 15,736,988<br>238,519   |
| TOTAL EQUITY  | _     | 16,083,007   | 15,975,507  |

|  | Notes | As at<br>30 June<br>2025<br><i>RMB'000</i><br>(unaudited)   | As at<br>31 December<br>2024<br><i>RMB'000</i><br>(audited) |
|--|-------|---|---|
| NON-CURRENT LIABILITIES Borrowings due after one year Lease liabilities due after one year Deferred tax liabilities Deferred income Provision for environmental restoration Other long-term payables | _     | 2,174,748<br>138<br>169,239<br>104,452<br>68,528<br>346,605 | 1,683,293<br>424<br>169,239<br>104,989<br>70,697<br>285,951 |
| Sub-total of non-current liabilities   |       | 2,863,710   | 2,314,593   |
|  |       | 18,946,717  | 18,290,100  |

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

#### 1. GENERAL INFORMATION

China Tianrui Group Cement Company Limited (the "Company") is incorporated in the Cayman Islands as an exempted company with limited liability under the Companies Law of the Cayman Islands on 7 February 2011. The shares of the Company have been listed on The Stock Exchange of Hong Kong Limited (the "Stock Exchange") with effect from 23 December 2011. The registered office of the Company is Cricket Square, Hutchins Drive P.O. Box 2681, Grand Cayman KY1-1111, Cayman Islands, and its principal place of business is located at No. 63, Guangcheng East Road, Ruzhou City, Henan 467500, the People's Republic of China (the "PRC" or "China").

The Company is an investment holding company. The principal activities of the Company and its subsidiaries (the "**Group**") are manufacture and sale of cement, clinker and limestone aggregate. Its immediate holding company is Yu Kuo Company Limited and its ultimate parent company is Tianrui Group Company Limited ("**Tianrui Group**"), which is controlled by Mr. Li Liufa and Ms. Li Fengluan, a non-executive director and an executive director of the Company, respectively.

The condensed consolidated financial statements are presented in Renminbi ("RMB"), which is the functional currency of the Company.

## 2. APPLICATION OF AMENDMENTS TO INTERNATIONAL FINANCIAL REPORTING STANDARDS ("IFRSs")

The condensed consolidated financial statements have been prepared on the historical cost basis except for certain properties and financial instruments, which are measured at revalued amounts or fair values, as appropriate.

The accounting policies and methods of computation used in the condensed consolidated financial statements for the six months ended 30 June 2025 are the same as those presented in the Group's annual consolidated financial statements for the year ended 31 December 2024.

In the current interim period, the Group has applied the following amendments to IFRSs issued by the International Accounting Standards Board for the first time, which are mandatorily effective for the Group's annual periods beginning on 1 January 2025 for the preparation of the Group's condensed consolidated financial statements.

Amendments to IAS 21

Lack of Exchange Ability

The application of the amendments to IFRS Accounting Standards in the Reporting Period has no material impact on the Group's condensed consolidated financial statements. The Group has also not applied any new or amended standards that are not effective in respect of the Reporting Period.

#### 3. REVENUE

Disaggregation of revenue from contracts with customers:

|  | For the six months ended 30 June |                 |
|--|----------------------------------|-----------------|
|  | 2025<br><i>RMB</i> '000          | 2024<br>RMB'000 |
|  | (unaudited)                      | (unaudited)     |
| Sales of cement                        | 2,235,558                        | 1,870,230       |
| Sales of clinker                       | 219,606                          | 104,771         |
| Sales of limestone aggregate           | 507,494                          | 608,797         |
|  | 2,962,658                        | 2,583,798       |
| Revenue recognition at a point in time | 2,962,658                        | 2,583,798       |

The Group sells cement, clinker and limestone aggregate directly to external customers and revenue is recognised when the control of the goods has been transferred to the customers, being when the goods have been delivered to the customers.

The Group receives deposits from certain customers when they enter into sale and purchase agreements with the Group. Such advance payments are recorded as contract liabilities and the revenue is recognised when the control of the goods is transferred to the customers.

#### 4. SEGMENT INFORMATION

Segment information has been identified on the basis of internal management reports, which are regularly reviewed by an executive committee, which is composed of directors of the Company and top management (being the chief operating decision maker), in order to allocate resources to the operating segments and to assess their performance.

The Company's chief operating decision maker reviews the Group's internal reports which are mainly based on two broad geographical locations for the purposes of resource allocation and performance assessment. This is the basis upon which the Group is organised. Management has determined the operating segments based on these reports. No operating segments identified by the chief operating decision maker have been aggregated in arriving at the reportable segments of the Group.

The following is an analysis of the Group's revenue and results by reportable segments:

|   | For the six m                         | revenue<br>nonths ended<br>lune       | Segment<br>For the six mo<br>30 Ju    | onths ended                           |
|---|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|
|   | 2025<br><i>RMB'000</i><br>(unaudited) | 2024<br><i>RMB'000</i><br>(unaudited) | 2025<br><i>RMB'000</i><br>(unaudited) | 2024<br><i>RMB'000</i><br>(unaudited) |
| Central China<br>Northeastern China   | 2,325,756<br>636,902                  | 2,131,876<br>451,922                  | 27,621<br>31,903                      | 92,113<br>(47,710)                    |
| Total   | 2,962,658                             | 2,583,798                             | 59,524                                | 44,403                                |
| Unallocated financial income/(corporate administrative expenses and finance costs) Unallocated other income |                                       |                                       | 7,043<br>23,451                       | (13,522)<br>—                         |
| Profit before tax   |                                       |                                       | 90,018                                | 30,881                                |

The accounting policies of the reportable segments are the same as the Group's accounting policies. Segment profit represents the profit before tax and the unallocated corporate administrative expenses (including Directors' emoluments).

Segment revenues are derived from sales to external customers. There are no inter-segment sales.

## 5. OTHER INCOME

|  | For the six months ended 30 June |             |
|--|----------------------------------|-------------|
|  | 2025                             | 2024        |
|  | RMB'000                          | RMB'000     |
|  | (unaudited)                      | (unaudited) |
| Value-added tax refund                     | 44,558                           | 43,077      |
| Incentive subsidies from the government    | 29,503                           | 74,462      |
| Interest on bank deposits                  | 20,344                           | 36,206      |
| Interest income from suppliers             | 23,451                           | _           |
| Interest income from loans to an associate | 1,672                            | 1,940       |
| Rental income                              | 14,655                           | 9,395       |
| Reversal of deferred income                | 537                              | 4,982       |
| Income from sundry operations              | 93,034                           | 118,269     |
| Software service income                    | 7,992                            | 7,340       |
| Others                                     | 2,447                            | 2,134       |
|  | 238,193                          | 297,805     |

## 6. OTHER GAINS AND LOSSES

|  | For the six months ended 30 June      |                                       |
|--|---------------------------------------|---------------------------------------|
|  | 2025<br><i>RMB'000</i><br>(unaudited) | 2024<br><i>RMB'000</i><br>(unaudited) |
| Foreign exchange gain/(loss), net<br>Gain on disposal of property, plant and equipment, net<br>Gain on disposal of financial assets at FVTPL<br>Other losses | 4,820<br>538<br>2,941<br>(8,100)      | (3,454)<br>40<br>—                    |
|  | 199                                   | (3,414)                               |

## 7. FINANCE COSTS

|   | For the six months ended 30 June       |  |
|---|--|--|
|   | 2025<br>RMB'000                        | 2024<br>RMB'000                          |
| Interest on: Bank and other borrowings Bills discounted with recourse Lease liabilities | (unaudited)  353,229 24,525 31 377,785 | (unaudited)  294,637 89,503 221  384,361 |

### 8. INCOME TAX EXPENSE

|   | For the six months ended 30 June      |                                       |
|---|---------------------------------------|---------------------------------------|
|   | 2025<br><i>RMB'000</i><br>(unaudited) | 2024<br><i>RMB'000</i><br>(unaudited) |
| PRC Enterprise Income Tax ("EIT") — current interim period — over-provision in prior years Deferred tax | 20,744<br>(2,830)<br>(153)            | 9,570<br>(2,510)<br>(2,068)           |
|   | 17,761                                | 4,992                                 |

No provision for Hong Kong profit tax has been made during both years as the Group's income neither arisen nor is derived from Hong Kong.

Certain subsidiaries of the Group operating in the PRC are eligible for preferential tax rate of 15% under relevant preferential tax policy for high-technology enterprises starting from financial year 2022 for a period of 3 years.

## 9. PROFIT AND TOTAL COMPREHENSIVE INCOME FOR THE PERIOD

Profit and total comprehensive income for the period has been arrived at after charging:

|  | For the six months ended 30 June |             |
|--|----------------------------------|-------------|
|  | 2025                             | 2024        |
|  | RMB'000                          | RMB'000     |
|  | (unaudited)                      | (unaudited) |
| Depreciation of property, plant and equipment            | 292,646                          | 326,856     |
| Amortisation of right-of-use assets                      | 11,089                           | 13,554      |
| Amortisation of mining rights, included in cost of sales | 36,898                           | 26,731      |
| Total depreciation and amortisation, in aggregate        | 340,633                          | 367,141     |
| Depreciation, labour and material costs recognised as    |                                  |             |
| cost of sales  | 2,211,246                        | 1,968,735   |
| Staff costs including retirement benefit                 | 208,228                          | 231,628     |

## 10. EARNINGS PER SHARE

The basic earnings per share attributable to owners of the Company for each of the Reporting Period is calculated based on the following data:

|   | For the six months ended 30 June      |                                       |
|---|---------------------------------------|---------------------------------------|
|   | 2025<br><i>RMB'000</i><br>(unaudited) | 2024<br><i>RMB'000</i><br>(unaudited) |
| Earnings Profit for the period attributable to owners of the Company  | 73,903                                | 28,290                                |
|   | For the six months ended 30 June      |                                       |
|   | 2025                                  | 2024                                  |
|   | '000<br>(unaudited)                   | '000<br>(unaudited)                   |
| Number of shares Weighted average number of shares for the purpose of |                                       | 0.000.000                             |
| calculating basic earnings per share                                  | 2,952,782                             | 2,938,282                             |

No diluted earnings per share is presented as the Company did not have any potential ordinary shares outstanding.

## 11. DIVIDENDS

During the current interim period, no dividend has been paid, declared or proposed to be paid, nor has any dividend been proposed during the current interim period.

## 12. TRADE AND OTHER RECEIVABLES

The aged analysis of the Group's trade receivables (net of allowances for credit losses) from the goods delivery date to the end of each Reporting Period is as follows:

|  | As at<br>30 June<br>2025<br><i>RMB'000</i><br>(unaudited) | As at<br>31 December<br>2024<br><i>RMB'000</i><br>(audited) |
|--|---|---|
| Within 90 days<br>91–180 days<br>181–365 days<br>Over 1 year | 56,046<br>874<br>3,925<br>2,928                           | 25,118<br>1,939<br>6,897<br>97,519                          |
| Total  | 63,773  | 131,473   |

#### 13. TRADE AND OTHER PAYABLES

The aged analysis of the Group's trade payables from the goods receipt date to the end of each Reporting Period is as follows:

|  | As at<br>30 June<br>2025<br><i>RMB'000</i><br>(unaudited) | As at<br>31 December<br>2024<br><i>RMB'000</i><br>(audited) |
|--|---|---|
| Within 1–90 days<br>91–180 days<br>181–365 days<br>Over 1 year | 774,993<br>114,482<br>111,913<br>252,754                  | 781,632<br>99,716<br>115,238<br>372,081                     |
| Total  | 1,254,142   | 1,368,667   |

#### MANAGEMENT DISCUSSION AND ANALYSIS

#### **BUSINESS REVIEW**

In the first half of 2025, the cement market demand continued the overall downward trend of the past three years, but the rate of decline slowed. From the perspective of downstream demand, the weakness in downstream demand was primarily driven by the deep adjustment in the real estate sector, compounded by a slowdown in national infrastructure investment growth, insufficient infrastructure-driven growth, and regional structural imbalances, resulting in sustained pressure on the cement industry. In response to the current environment, the Group actively implemented various efficiency enhancement measures, and the Group's performance compared to the same period last year was significantly increased.

In the first half of 2025, the Group recorded a revenue of RMB2,962.7 million, representing an increase of approximately RMB378.9 million or 14.7% as compared with RMB2,583.8 million in the same period of 2024. The profit attributable to owners of the Company amounted to approximately RMB73.9 million, representing an increase of approximately RMB45.6 million or approximately 161.2% from approximately RMB28.3 million in the same period of 2024.

#### **BUSINESS ENVIRONMENT**

The Political Bureau of the CPC Central Committee meeting convened on 20 January 2025 emphasised the need to adopt and implement a correct view on achievements, uphold a work ethic characterized by diligence and proactivity, demonstrate determination and capability in delivering results, jointly advance reform through concerted efforts, solidly promote high-quality development, and demonstrate new commitment and accomplishments on the new journey to fully advance the Chinese path to modernization.

The Government Work Report delivered at the Third Session of the 14th National People's Congress on 5 March 2025 highlighted that 2025 marks the concluding year of the 14th Five-Year Plan. It stressed adhering to the general principle of pursuing progress while ensuring stability, fully and faithfully applying the new development philosophy, accelerating efforts to foster a new development pattern, driving high-quality development in a solid manner, deepening reform comprehensively, expanding high-standard opening up, building a modern industrial system, better balancing development and security, implementing more proactive and impactful macroeconomic policies, boosting domestic demand, promoting the integrated development of technological and industrial innovation, stabilizing the property and stock markets, preventing and mitigating risks in key areas and external shocks, stabilizing expectations, stimulating vitality, and promoting a sustained upward trend in the economy.

The Government Work Report set the following main projected targets for development this year: GDP growth of around 5%; surveyed urban unemployment rate of around 5.5% and over 12 million new urban jobs; CPI increase of around 2%; growth in resident income in step with economic growth; basic equilibrium in the balance of payments; grain output of around 1.4 trillion jin (700 million metric tons); reduction of energy consumption per unit of GDP by around 3%, with continued improvements in ecological and environmental quality.

In the first half of 2025, according to the statistical data from the National Bureau of Statistics, the gross domestic product (GDP) reached RMB66,053.6 billion, representing a year-on-year increase of 5.3%. National fixed-asset investment (excluding rural households) stood at RMB24,865.4 billion, up 2.8% year-on-year; excluding real estate development investment, national fixed-asset investment grew by 6.6%. By sector, the infrastructure investment sector rose by 4.6%; the manufacturing investment sector grew by 7.5%, and the real estate development investment sector declined by 11.2%. The floor space of buildings under construction by real estate development enterprises totaled 6,333.21 million square meters, down 9.1% year-on-year. Of this, residential buildings under construction accounted for 4,412.40 million square meters, falling 9.4%. The floor space of newly started buildings was 303.64 million square meters, declining by 20.0%. The floor space of buildings completed reached 225.67 million square meters, decreasing by 14.8%, with completed residential buildings at 162.66 million square meters, down 15.5%. The national sales area of newly built commercial housing was 458.51 million square meters, decreasing by 3.5%; sales volume of newly built commercial housing totaled RMB4,424.1 billion, falling by 5.5%.

In the first half of 2025, the Henan Provincial Bureau of Statistics and the Henan Survey Team of the National Bureau of Statistics announced the economic operation of the province in the first half of the year. Henan's major economic indicators grew faster than the national average, maintaining a stable and improving economic trend. Based on the unified accounting results of regional GDP, the province achieved a GDP of RMB3,168.38 billion in the first half, a year-on-year increase of 5.7% at constant prices, 0.4 percentage points higher than the national average. Fixed-asset investment in the province increased by 5.1%, 2.3 percentage points higher than the national level. Major projects provided strong momentum. Investment in province-level projects worth RMB100 million or more grew by 9.3%, accelerating by 1.7 percentage points from the first quarter, driving 5.9 percentage points of the province's investment growth. Demand for improved housing continued to expand. The sales area of new commercial residential units of 90–144 square meters rose by 11.3%, accelerating by 1.0 percentage point from the first quarter; sales volume for such units increased by 14.6%, accelerating by 1.5 percentage points.

In the first half of 2025, according to the statistical data from the Liaoning Provincial Bureau of Statistics, the province's GDP reached RMB1,570.79 billion, growing by 4.7% year-on-year at constant prices. By sector, the value-added of the primary industry totaled RMB96.43 billion, up 4.3%; that of the secondary industry reached RMB543.84 billion, up 3.5%; and that of the tertiary industry amounted to RMB930.52 billion, rising 5.3%.

Statistical analysis indicates that in the first half of 2025, both the national GDP and the GDP of Henan and Liaoning provinces registered growth. National and Henan's fixed-asset investment also expanded, providing a certain degree of support for cement and related construction materials. However, the real estate market remained in a continuous downward correction, which has adversely impacted demand for cement and related construction materials.

#### **CEMENT INDUSTRY**

In the first half of 2025, according to the analysis by Digital Cement of China Cement Association, the demand for cement continued the overall downward trend of the past three years, with the declining rate being slowed down. Downstream demand analysis indicated that market weakness primarily stemmed from the profound adjustments in the real estate sector, compounded by a deceleration in national infrastructure investment growth. Insufficient infrastructure-driven demand and regional structural imbalances collectively sustained pressure on the cement industry. According to the statistical data from the National Bureau of Statistics, national cement output in the first half of 2025 reached 815 million tonnes, representing a year-on-year decrease of 4.3%, and the range narrowed by 5.7 percentage points compared with the same period last year. Regionally, in the first half of the year, all six major regions nationwide recorded varying degrees of decline compared with the same period last year. The Northeast China, East China, and Southwest China experienced the most significant contractions at 6.5%, 6.5%, and 5.3%, respectively, while the South-Central China registered the smallest decline at 1.58%.

In the first half of 2025, excluding Northeast China, suboptimal implementation of production-staggering measures prevailed across most provinces in East China, South-Central China, and Southwest China. The rates of implementation fell short of targets, with stringent restrictions easing prematurely and inventories shifting from low to high levels. Coupled with declining demand, this exacerbated supply-demand imbalances in the market. In the first quarter, industry players in most regions nationwide mitigated risks through precise controls, with production-staggering days increasing by 5%-10% year-on-year, and made dynamic output adjustments to reduce supply, so that inventories remained within reasonable ranges. This effectively averted cutthroat competition and stabilized markets. However, entering the second quarter, relatively robust market demand in March prompted relaxed adherence to production-staggering of enterprises in core regions from April onward. Implementation rates deteriorated amid steeper-than-expected demand declines, leading to progressively rising inventories.

In the first half of 2025, cement prices broadly followed a "higher in the first and lower then" trajectory. Monitoring data from the Digital Cement of China Cement Association showed the national average cement transaction price rose by 5.4% year-on-year from January to June. Specifically, prices in the first quarter retreated modestly but remained stable overall, supported by slightly stronger-than-anticipated domestic cement demand and effective supply-demand management via production staggering by enterprises. In the second quarter, however, shifting supply-demand dynamics drove sustained cement price declines, with prices falling by RMB20/tonne quarter-on-quarter, exceeding market expectations. According to the price trends in all six major regions, Northeast China's cement market outperformed all others. Indicated by the data from Digital Cement, the average cement prices in Northeast China in the first half of the year exceeded the national mean by nearly RMB100/tonne, surging 21% year-on-year compared with the same period last year.

Customs statistics indicated China exported 2.16 million tonnes of cement from January to May 2025, representing a year-on-year increase of 2.2%, while clinker exports soared 365% year-on-year to 1.01 million tonnes. Analysis by Digital Cement of China Cement Association identified expanded cement exports as an effective measure to alleviate domestic supply-demand conflicts and counteract "rat race" competition. Notably, in June, Tianrui Cement shipped 36,000 tonnes of cement to Central America; Jinyu Jidong Shuangyashan Company exported cement to Russia; and Tibet Gaozheng Cement achieved its first cement export to Nepal.

The above analysis emphasised industry consensus that, amid persistent overcapacity in the current cement industry, rigorous implementation of production staggering, strengthened self-discipline, and prevention of "rat race competition" in the industry remain critical to securing sustainable benefits.

In the first half of 2025, according to analysis by Digital Cement of China Cement Association, the cement industry overall exhibited the following operational characteristics: "persistent demand weakness; a high-then-low price trajectory; and year-on-year profitability improvement". Regarding financial performance, the cement industry's total profit for the first half of the year is projected at RMB15–16 billion. This figure marks a stark contrast to the RMB1.1 billion net loss recorded in the same period last year, achieving a significant turnaround from losses to profits. This positive shift is primarily attributable to declining coal prices and the transient recovery of cement prices in the first quarter.

#### FINANCIAL REVIEW

#### Revenue

The revenue of the Group was approximately RMB2,962.7 million in the first half of 2025, representing an increase of RMB378.9 million, or 14.7%, from approximately RMB2,583.8 million in the same period of 2024.

Among others, the revenue from cement sales was approximately RMB2,235.6 million, representing an increase of 19.5% as compared with approximately RMB1,870.2 million in the same period of 2024.

Revenue from sales of limestone aggregate amounted to approximately RMB507.5 million, representing a decrease of RMB101.3 million, or 16.6%, from approximately RMB608.8 million in the same period of 2024.

Clinker is a semi-finished product used to produce cement. The Group's clinkers produced in the first half of 2025 were primarily used to satisfy the internal demand for cement production, and only approximately 1.0 million tonnes of clinkers were sold externally. Approximately RMB219.6 million of revenue generated from the Group's clinker sales was recorded in the first half of 2025, representing an increase of RMB114.8 million, or 109.6%, from approximately RMB104.8 million in the same period of 2024.

In the first half of 2025, the Group's sales revenue from the Central China region amounted to approximately RMB2,325.8 million, representing an increase of RMB193.9 million or 9.1% as compared with approximately RMB2,131.9 million in the same period of 2024. The Group's sales revenue from the Northeastern China region amounted to approximately RMB636.9 million, representing an increase of RMB185.0 million or 40.9% as compared with approximately RMB451.9 million in the same period of 2024.

In the first half of 2025, revenue from the Group's sales of cement, clinker and limestone aggregate accounted for approximately 75.5% (same period of 2024: 72.4%), 7.4% (same period of 2024: 4.0%) and 17.1% (same period of 2024: 23.6%) of the total revenue, respectively.

#### **Cost of Sales**

During the first half of 2025, the Group strived to lower the unit production cost of cement and clinker by leveraging its economies of scale and through centralized procurement. The Group's cost of sales was approximately RMB2,283.6 million during the Reporting Period, representing an increase of RMB314.9 million or 16.0% as compared with the first half of 2024.

The Group's cost of sales mainly consists of the cost of raw materials, coal and electricity. In the first half of 2025, the Group's costs of raw materials, coal and electricity accounted for 33.7% (first half of 2024: 28.9%), 36.8% (first half of 2024: 40.5%) and 15.9% (first half of 2024: 14.6%) of the cost of sales, respectively. During the Reporting Period, the Group's costs of raw materials, coal and electricity consumed for one tonne of cement and clinker produced were RMB54.5 (first half of 2024: RMB54.7), RMB59.5 (first half of 2024: RMB76.6) and RMB25.7 (first half of 2024: RMB27.6), respectively, representing a decrease of RMB0.2, RMB17.1 and RMB1.9, respectively, as compared with the same period of 2024.

## **Gross Profit, Gross Profit Margin and Segment Profit**

The Group's gross profit was approximately RMB679.1 million in the first half of 2025, representing an increase of RMB64.0 million, or 10.4%, from approximately RMB615.1 million in the same period of last year. The Group's gross profit margin was 22.9% in the first half of 2025, representing a slight decline from 23.8% in the same period of last year.

In the first half of 2025, the Group's segment profit from the Central China region amounted to approximately RMB27.6 million, representing a decrease of approximately RMB64.5 million or 70.0% as compared with approximately RMB92.1 million in the same period of 2024. The decrease was due to the decrease in unit gross profit of cement in the region. The Group's segment profit from the Northeastern China region amounted to approximately RMB31.9 million, as compared with a segment loss of approximately RMB47.7 million in the same period of 2024. The turnaround was mainly attributable to the increase in unit gross profit in the Northeastern China region.

#### Other Income

Other income was approximately RMB238.2 million for the first half of 2025, representing a decrease of RMB59.6 million, or 20.0%, from approximately RMB297.8 million for the same period of 2024. The decrease was primarily due to the decrease in other government subsidies and revenue from material sales.

## **Selling and Distribution Expenses**

In the first half of 2025, the Group's selling and distribution expenses were approximately RMB58.5 million, representing a decrease of RMB57.4 million or 49.5% as compared with approximately RMB115.9 million for the same period of 2024. The decrease was mainly due to the decrease in transportation cost.

## **Administrative Expenses**

Administrative expenses of the Group were approximately RMB344.5 million for the first half of 2025, representing a decrease of RMB16.8 million, or 4.7%, from approximately RMB361.3 million for the same period of 2024. The decrease was mainly due to the decrease in research and development expenses and cost savings.

#### **Finance Costs**

Finance costs were approximately RMB377.8 million for the first half of 2025, representing a decrease of RMB6.6 million, or 1.7%, from approximately RMB384.4 million for the first half of 2024, which was mainly attributable to the decrease in interest accrued as a result of the lower discount rates on discounted notes with recourse and the due repayment of certain borrowings.

#### **Profit before Tax**

As a result of the foregoing, the Group's profit before tax was approximately RMB90.0 million for the first half of 2025, representing an increase of approximately RMB59.1 million, or approximately 191.5%, from approximately RMB30.9 million for the same period of 2024.

## **Income Tax Expenses**

Income tax expenses of the Group were approximately RMB17.8 million for the first half of 2025, representing an increase of RMB12.8 million from approximately RMB5.0 million for the same period of 2024. This was mainly due to the withholding income tax of subsidiaries.

## Profit Attributable to Owners of the Company and Net Profit Margin

As a result of the foregoing, profit attributable to owners of the Company for the first half of 2025 was approximately RMB73.9 million, representing an increase of RMB45.6 million, or 161.2%, from approximately RMB28.3 million for the same period of 2024. The net profit margin for the first half of 2025 was 2.5%, representing an increase of 1.4 percentage points as compared with 1.1% in the same period of 2024.

#### FINANCIAL AND LIQUIDITY POSITION

#### **Trade and Other Receivables**

Trade and other receivables amounted to RMB20,523.1 million as at 30 June 2025, which remained basically the same as RMB20,764.4 million as at 31 December 2024.

#### **Inventories**

Inventories increased from RMB675.7 million as at 31 December 2024 to RMB1,280.9 million as at 30 June 2025, primarily due to an increase in inventory materials and products.

#### **Amounts Due from Associates**

The amounts due from associates of approximately RMB241.4 million as of 30 June 2025 (31 December 2024: approximately RMB217.3 million) represents the advance payment paid to Pingdingshan Ruiping Shilong Cement Company Limited for the clinker purchased under the Clinker Supply Framework Agreement, and the shareholder loan due from an associate, Xinan Zhonglian Wanji Cement Company Limited which is indirectly held as to 49% by the Company.

## **Cash and Cash Equivalents**

Cash and bank balance decreased from RMB915.1 million as at 31 December 2024 to RMB467.7 million as at 30 June 2025, primarily due to the effect of cash inflow from operating activities, net of cash outflow from investing activities and financing activities.

## **Trade and Other Payables**

Trade and other payables amounted to RMB5,502.1 million as at 30 June 2025, which remained basically the same as RMB5,570.9 million as at 31 December 2024.

## **Borrowings**

Borrowings and bonds (including corporate bonds) of the Group amounted to approximately RMB12,759.0 million as at 30 June 2025, representing a decrease of approximately RMB1,040.0 million from RMB13,799.0 million as at 31 December 2024. Borrowings due within one year, borrowings from associates due within one year and other financial liabilities decreased from RMB12,115.7 million as at 31 December 2024 to RMB10,584.2 million as at 30 June 2025. Borrowings due after one year and other financial liabilities increased from RMB1,683.3 million as at 31 December 2024 to RMB2,174.7 million as at 30 June 2025.

## **Principal Sources of Liquidity**

The Group's principal sources of liquidity have historically been cash generated from operations and bank and other borrowings. The Group has historically used cash from such sources for working capital, production facility expansions, other capital expenditures and debt repayments. The Group anticipates these will continue to be the principal purposes for its financing in the future and expects its cash flow will be sufficient to fund the ongoing business requirements. Meanwhile, the Group will further broaden its financing channels to improve its capital structure.

## GEARING RATIO, CURRENT RATIO, QUICK RATIO, DEBT EQUITY RATIO

As at 30 June 2025, the Group's gearing ratio was 55.8%, representing a decrease of 1.3 percentage points from 57.1% as at 31 December 2024. The change of gearing ratio was due to the decrease in borrowings.

As at 30 June 2025, the Group's current ratio was 1.5, representing an increase of 6.3% from 1.4 as at 31 December 2024; the Group's quick ratio was 1.4, representing an increase of 3.6% from 1.3 as at 31 December 2024.

As at 30 June 2025, the Group's debt equity ratio was 1.3, which remained basically the same as at 31 December 2024.

#### Notes:

- 1. Gearing ratio = total liabilities/total assets x 100%
- 2. Current ratio = current assets/current liabilities
- 3. Quick ratio = (current assets-inventory)/current liabilities
- 4. Debt equity ratio = total liabilities/equity interest, of which, equity interest includes minority interest or non-controlling interest

#### **NET GEARING RATIO**

As at 30 June 2025, the Group's net gearing ratio was 60.0%, representing a decrease of 7.2 percentage points from 67.2% as at 31 December 2024. Net gearing ratio is calculated by dividing net debts by equity attributable to owners of the Company.

#### TOP-UP PLACING AND SHARES SUBSCRIPTION

In January 2025, the Company completed the Placing and the Subscription (as defined in the announcements of the Company dated 24 December 2024, 6 January 2025 and 7 January 2025, respectively (the "Announcements"). For details, please refer to the Announcements and the announcement in relation to the updates on the use of proceeds dated 24 January 2025.

The aggregate gross proceeds of the Subscription was approximately HK\$47.9 million. The aggregate net proceeds of the Subscription, after the deduction of related fees and expenses, was approximately HK\$47.0 million.

During the Reporting Period, (i) HK\$42.2 million was utilized for repayment of a portion of the Group's debt; (ii) approximately HK\$4.8 million was utilized as general working capital of the Group which shall be applied on, among other things, staff cost, professional fees, and other operation expenses of the Group. All proceeds of the share subscription was fully utilized as at 30 June 2025 according to the plan of the use of proceeds as previously disclosed.

#### CAPITAL EXPENDITURE AND CAPITAL COMMITMENT

Capital expenditure for the first half of 2025 was approximately RMB109.2 million (first half of 2024: approximately RMB158.5million) and capital commitment as at 30 June 2025 was approximately RMB308.6 million (as at 31 December 2024: approximately RMB345.0 million). Both the capital expenditure and capital commitment were mainly related to the construction of production facilities for cement and aggregate businesses and the acquisition of machinery, office equipment, investment in construction in progress and mining rights. The Group funded capital expenditure through cash generated from operations and bank and other borrowings.

#### PLEDGE OF ASSETS

As at 30 June 2025, carrying amount of the assets of the Group pledged to secure the bank borrowings granted to the Group amounted to approximately RMB3,692.9 million (as at 31 December 2024: approximately RMB3,993.1 million).

#### **FINANCIAL GUARANTEES**

As at 30 June 2025, the Group has provided approximately RMB1,540.0 million (as at 31 December 2024: approximately RMB1,200.0 million) of authorized financial guarantees to related parties, among which approximately RMB1,439.5 million (as at 31 December 2024: approximately RMB1,099.5 million) have been utilized. The Group did not have other financial guarantees. The guarantees provided to the related parties have been provided pursuant to Tianrui Cement Guarantees according to the 2023 Framework Agreement in relation to provision of mutual guarantees, the details of which are set out in the circular of the Company dated 6 December 2023.

## SIGNIFICANT INVESTMENTS, ACQUISITION OR DISPOSAL

During the Reporting Period, the Group was not involved in any significant investment, acquisition or disposal.

#### **MATERIAL LITIGATION**

During the Reporting Period, the Group was not involved in any material litigation or arbitration. To the best of the Directors' knowledge and belief, there was no outstanding or pending litigation or claim of material importance against the Group.

## IMPORTANT EVENTS SINCE THE END OF THE REPORTING PERIOD

There is no important event affecting the Group since the end of the Reporting Period.

#### MARKET RISKS

## **Exchange Rate Risk**

The businesses of the Group are principally conducted in RMB, and certain bank balances and borrowings are denominated in HK\$ or US\$, hence exposure to exchange rate fluctuation arises. The Group currently does not have any hedging policy on foreign currency. Facing the complex international financial environment, the management will closely monitor the exchange rate fluctuation risk on a real-time basis, rationally plan the local and foreign currency risk exposure, and take appropriate hedging measures to control significant exchange rate fluctuation risk when necessary.

#### **Interest Rate Risk**

The Group is exposed to interest rate risk resulting from its long-term and short-term borrowings. The Group reviews its borrowings regularly to monitor its interest rate exposure, and will consider hedging significant interest rate exposure should the need arise. As the Group's exposure to interest rate risk relates primarily to its interest-bearing bank loans, our policy is to keep the borrowings at variable rates of interest so as to minimize fair value interest rate risk, and to manage the interest rate exposure in all of the interest-bearing loans through the use of a mix of fixed and variable rates.

## **Liquidity Risk**

The Group has established an appropriate liquidity risk management system for its short, medium and long-term funding and liquidity management requirements. We manage the liquidity risk by monitoring and maintaining a level of cash and cash equivalents deemed adequate by the management to finance the operations and mitigate the effects of fluctuations in (both actual and forecasted) cash flows. Our management also monitor the utilization of bank borrowings and ensure compliance with loan covenants.

#### **EMPLOYEES AND REMUNERATION POLICY**

As at 30 June 2025, the Group had 5,346 employees (2024: 5,469). As at 30 June 2025, the employees' cost (including remuneration) was approximately RMB208.2 million (first half of 2024: approximately RMB231.6 million). The remuneration policies, bonus and training programs for employees of the Group have been implemented continuously.

#### **PROSPECTS**

## Favorable policy:

On 1 July 2025, the Sixth Meeting of the Central Commission for Financial and Economic Affairs released pivotal signals, emphasising the need to advance in depth the development of a unified national market by focusing on key challenges, lawfully regulating enterprises' disorderly low-price competition, guiding enterprises to enhance product quality, and facilitating the orderly exit of outdated capacity.

On 18 July 2025, the Ministry of Industry and Information Technology indicated that work plans to stabilize growth in ten key sectors, including steel, non-ferrous metals, petrochemicals, and building materials, would soon be introduced. The Ministry will drive these sectors to restructure, optimize supply, and eliminate outdated capacity.

On 30 July 2025, the Political Bureau of the CPC Central Committee convened, underscoring the need to continuously refine market competition order, lawfully regulate enterprises' disorderly competition, and advance capacity governance in key industries.

On 31 July 2025, the National Development and Reform Commission (NDRC) held a briefing on the development and reform landscape for the first half of 2025. The meeting stressed that the development and reform system must fully implement the decisions of the CPC Central Committee and the State Council, solidly advance reform work in the second half of the year, focus on stabilizing employment, enterprises, markets, and expectations, further strengthen internal circulation, optimize external circulation, and enhance dual circulation. Efforts must be made to achieve annual targets and fulfil all tasks under the 14th Five-Year Plan, laying the groundwork for a strong start to the 15th Five-Year Plan.

On 1 August 2025, the People's Bank of China convened its second-half work meeting and a progress session on the regular, long-term advancement of Central Inspection rectifications. The meeting required meticulous implementation of appropriately accommodative monetary policies, intensified support for technological innovation, consumption stimulation, micro and small enterprises, and foreign trade stabilization. It also called for further deepening financial reforms and high-standard opening-up while defusing financial risks in key areas. On the same day, the NDRC held a press briefing to interpret current economic conditions and policy work. Relevant officials stated that comprehensive measures would be taken to rectify disorderly low-price competition, guide enterprises in scientific and rational pricing, and effectively regulate market price order.

On 7 August 2025, the Ministry of Transport website announced that the Ministry of Transport, Ministry of Finance, and Ministry of Natural Resources jointly issued the New Round Rural Road Enhancement Action Plan. The plan focuses on eight key areas: network quality, safety, transport, governance capacity, travel services, harmonious villages, industrial support, and employment-driven income growth. By 2027, the plan targets: upgrading or reconstructing 300,000 kilometers of rural roads nationwide, establishing a convenient, efficient, and universally accessible rural road network; implementing restorative maintenance projects across 300,000 kilometers, maintaining 70% or higher good/excellent technical condition rate; executing 150,000 kilometers of safety and life protection projects; renovating 9,000 structurally deficient bridges (including lifeline ferry-to-bridge conversions and low-water crossings), further enhancing rural road safety and service capacity.

## Regional opportunities:

On 18 July 2025, the General Office of the People's Government of Henan Province issued the Several Policy Measures to Promote Sustained Economic Growth in the Second Half of 2025. The document outlines 36 policy measures across six areas: prioritizing projects and expanding investment; fostering innovation and strengthening industries; boosting consumption and expanding markets; deepening reforms and promoting openness; stabilizing employment and safeguarding livelihoods; and ensuring security and upholding bottom lines. These measures aim to stabilize employment, enterprises, markets, and expectations while driving sustained economic growth. Regarding project prioritization and investment expansion, the document highlights strengthening major project leadership. This includes continuously organizing concentrated completion ceremonies for major projects; establishing a dynamic management mechanism for whitelists covering construction and resource guarantees; seeking inclusion of eligible major projects in the national land-use security list; streamlining "green channel" approvals; expediting safety evaluations, environmental impact assessments, energy appraisals, heritage surveys, and land procedures; advancing the "Double Hundred Projects" through itemized task lists and dedicated ledgers; and institutionalizing provincial-level project monitoring and coordination. In 2025, the "Double Hundred Projects" and provincial key projects are expected to achieve physical investment exceeding RMB210 billion and RMB1 trillion, respectively.

On 4 August 2025, the People's Government of Henan Province issued the Notice on Several Policy Measures to Support Enterprise Cost Reduction and Efficiency Enhancement in Henan Province. The notice requires adopting a systemic approach that addresses both symptoms and root causes to reduce enterprise costs through coordinated efforts in resource allocation, service provision, industrial development, and management optimization. Province-specific policies will be implemented to lower R&D costs, transition/upgrading costs, labour costs, financing costs, energy costs, logistics costs, landuse costs, import/export costs, and operational costs.

On 19 July 2025, the Liaoning Provincial Development and Reform Commission announced the province's economic performance for the first half of 2025 and key priorities for the next phase at a press conference organized by the Provincial Government Information Office. The meeting emphasized that the second half of 2025 is critical for achieving the goals of the Three-Year Action. Key priorities include prioritizing projects and expanding investment: Accelerating progress on 11,500 ongoing projects and advancing preparatory work for 3,100 planned new projects; speeding up construction of Dalian New Airport, Taizi River Pumped Storage, and Changhai Bridge to generate additional physical workload; and promoting early commencement of projects such as Taoxian Airport's second runway, Benxi-Zhuanghe Expressway, and Qinhuangdao-Shenyang High-Speed Railway Phase II. Project reserves will be strengthened, combining national needs with Liaoning's capabilities, to seize the window of opportunity during the formulation of the national 15th Five-Year Plan. In-depth research will be conducted on national policies and funding directions to carefully plan a batch of major projects. Comprehensive services throughout the project lifecycle will be strengthened to continuously improve project service and support, address issues encountered during project implementation, and promote the quality and efficiency of project construction.

## **Industry opportunities:**

Analysis by the Digital Cement of China Cement Association indicates that cement demand in the second half of the year will continue its downward trajectory. Insufficient demand persists throughout 2025, with industry profitability hinging on supply-side adjustments. Price recovery depends critically on supply-side policy enforcement and corporate self-discipline.

On 1 July 2025, the China Cement Association issued the Guidelines on Further Promoting "Anti-rat Race Competition" and "Stable Growth" for High-Quality Cement Industry Development, requiring member enterprises to align actual production capacity with registered capacity. The unequivocal "anti-rat race competition" policy aims to rigorously enforce peak-shifting production, advance cross-regional coordinated peak-shifting, strengthen "dual-capacity control" and substantiate regional price restoration. The initiative emphasises leveraging industry self-regulation to standardize corporate conduct, maintain market order, and balance cement supply-demand dynamics. Should enterprises strictly organise production based on registered daily/annual capacity, the supply side may achieve substantive reduction. Capacity utilization rates are projected to rebound rapidly, from 53% to approximately 70% (healthy clinker utilization levels). Coupled with rigorous peak-shifting implementation, industry profitability is expected to improve steadily.

## Main tasks and measures of the Group

- (I) Implement the national "anti-rat race competition" policy, enforce off-peak production controls in the cement industry, advance energy conservation, carbon reduction, ultra-low emission, and clean production initiatives to safeguard industry order and corporate interests.
- (II) Strengthen refined management across all operational segments, promote the implementation of wind-solar-storage projects, expand the application of green energy and alternative raw materials, advance intelligent upgrades continuously, and enhance the Group's market competitiveness through improving efficiency and optimising costs.
- (III) Uphold product quality as the foundation with customer demand as the orientation and corporate credibility as the cornerstone, deepen customer service, shape the Tianrui Cement brand image, and strive to establish Tianrui Cement as a regionally and nationally recognised "reputable brand product".

#### CORPORATE GOVERNANCE AND OTHER IMPORTANT INFORMATION

## **Corporate Governance**

The Company is committed to maintaining a high standard of corporate governance. The principle of the Company's corporate governance is to implement effective internal control measures and to increase the transparency of the Board and accountability to all shareholders.

During the Reporting Period, the Company had been applying the code provisions set out in the Corporate Governance Code contained in Appendix C1 to the Rules Governing the Listing of Securities on the Stock Exchange (the "**Listing Rules**") as its own code to regulate its corporate governance practice. Other than those disclosed in this section below, the Company had been in compliance with all code provisions set out in the Corporate Governance Code during the Reporting Period.

According to code provision C.2.1 of the Corporate Governance Code, the roles of the chairman and chief executive officer should be separate and should not be performed by the same individual. The Company has not appointed a new chief executive officer since the resignation of the former chief executive officer of the Company on 1 December 2015. The Company has been identifying a new chief executive officer in an active manner since then. In the meantime, the Board of the Company established an Executive Committee, which was composed of four executive Directors. The Executive Committee is in charge of the daily operation of the major businesses of the Group, and the chairman of the Board is not one of the Executive Committee members, thus ensure that the authority is not vested in the same individual.

Following the resignation of Mr. Du Xiaotang with effect from 10 March 2025, the Board comprises seven members with only two independent non-executive Directors, and the Audit Committee of the Company comprises only two members. As a result, the Company fails to meet: (i) the requirement under Rule 3.10(1) of the Listing Rules, which stipulates that every board of directors of a listed issuer must include at least three independent nonexecutive directors; (ii) the requirement under Rule 3.10A of the Listing Rules, which stipulates that a listed issuer must appoint independent non-executive directors representing at least one-third of the board of directors; (iii) the requirement under Rule 3.11 of the Listing Rules, which stipulates that a listed issuer must appoint independent non-executive directors to meet the minimum number required under Rule 3.10(1) or Rule 3.10A of the Listing Rules within three months after failing to meet the requirements; (iv) the requirement under Rule 3.21 of the Listing Rules, which stipulates that the Audit Committee must comprise a minimum of three members; (v) the requirement under Rule 3.23 of the Listing Rules, which stipulates that a listed issuer must appoint appropriate members to the Audit Committee to meet the requirements set out in Rule 3.21 of the Listing Rules within three months after failing to meet the requirements; (vi) the requirement under Rule 3.25 of the Listing Rules,

which stipulates that the Remuneration Committee must be chaired by an independent non-executive director and comprise a majority of independent non-executive directors; and (vii) the requirement under Rule 3.27 of the Listing Rules, which stipulates that a listed issuer must appoint appropriate members to the Remuneration Committee to meet the requirements set out in Rule 3.25 of the Listing Rules within three months after failing to meet the requirements. On 27 August 2025, Mr. Jiang Senlin has been appointed as an independent non-executive Director, a member of each of the Audit Committee and the Remuneration Committee. After the appointment of Mr. Jiang Senlin, the Company recomplied with Rules 3.10(1), 3.10(A), 3.11, 3.21, 3.23, 3.25 and 3.27 of the Listing Rules.

#### COMPLIANCE WITH MODEL CODE BY DIRECTORS

The Company has adopted the Model Code for Securities Transactions by Directors of Listed Issuers (the "Model Code") set out in Appendix C3 to the Listing Rules as its code of conduct regarding directors' securities transactions. Directors are reminded of their obligations under the Model Code on a regular basis. Having made specific enquiry with the Directors, all of them confirmed that they had complied with the required standards set out in the Model Code during the Reporting Period.

## PURCHASE, SALE OR REDEMPTION OF LISTED SECURITIES OF THE COMPANY

During the Reporting Period, neither the Company nor any of its subsidiaries purchased, sold or redeemed any of the Company's listed securities.

#### INTERIM DIVIDEND

The Directors of the Company did not recommend the declaration of any interim dividend for the Reporting Period (30 June 2024: Nil).

#### **REVIEW OF FINANCIAL INFORMATION**

The audit committee of the Board of the Company has discussed with the Company's management and reviewed the interim results of the Group for the six months ended 30 June 2025. The financial information in the condensed consolidated financial statements of the interim results have not been audited or reviewed by the auditors of the Company.

By order of the Board

China Tianrui Group Cement Company Limited

Li Liufa

Chairman

Hong Kong, 29 August 2025

As at the date of this announcement, the Board consists of executive Directors, Ms. Li Fengluan, Mr. Ding Jifeng, Mr. Li Jiangming and Mr. Jin Mingjie; Chairman and non-executive Director, Mr. Li Liufa; and Independent Non-executive Directors, Mr. Kong Xiangzhong, Mr. Mak Tin Sang and Mr. Jiang Senlin.